

State Bar of Arizona

2026 Budget

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**State Bar of Arizona
Summary Statement of Activities
2026 Budget**

	2023 Actual	2024 Actual	2025 Budget	2026 Budget
SUPPORT AND REVENUE				
<i>Membership Fees</i>	<i><u>\$11,258,281</u></i>	<i><u>\$11,505,898</u></i>	<i><u>\$11,622,577</u></i>	<i><u>\$11,923,057</u></i>
<i>Program Service Revenue</i>				
Regulatory	173,506	228,450	159,502	193,870
Compliance	1,170,889	1,346,761	1,265,550	1,360,650
Professional development	5,233,843	5,107,598	5,187,457	5,000,412
Lawyer referral services	0	0	0	0
<i>Subtotal Program Service Revenue</i>	<i><u>6,578,238</u></i>	<i><u>6,682,808</u></i>	<i><u>6,612,509</u></i>	<i><u>6,554,932</u></i>
<i>Other Revenue</i>				
Rental income	595,237	599,033	637,763	662,577
Other revenue	391,487	397,235	475,317	473,078
TOTAL SUPPORT AND REVENUE	<u>18,823,243</u>	<u>19,184,975</u>	<u>19,348,166</u>	<u>19,613,644</u>
EXPENSES				
Personnel Costs	10,481,816	10,822,948	11,248,190	11,582,484
Depreciation	607,087	646,745	677,454	700,872
Other expenses	6,320,122	6,500,175	7,342,164	7,309,363
TOTAL EXPENSES	<u>17,409,025</u>	<u>17,969,868</u>	<u>19,267,808</u>	<u>19,592,719</u>
CHANGE IN NET ASSETS	<u>\$1,414,218</u>	<u>\$1,215,107</u>	<u>\$80,358</u>	<u>\$20,925</u>

**State Bar of Arizona
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	2023 Actual	2024 Actual	2025 Budget	2026 Budget
SUPPORT AND REVENUE				
<u>Membership Fees</u>				
Active	\$9,211,866	\$9,396,952	\$9,514,429	\$9,745,874
Inactive	1,121,930	1,112,275	1,141,165	1,166,865
Membership fees penalties	373,435	422,235	390,000	425,000
Sections	330,125	326,678	323,030	321,398
Board of Legal Specializations	88,000	84,095	92,000	92,000
Admission on motion	132,925	163,663	161,953	171,920
<i>Subtotal Member Fees</i>	<i>11,258,281</i>	<i>11,505,898</i>	<i>11,622,577</i>	<i>11,923,057</i>
<u>Program Service Revenue</u>				
<u>Regulatory</u>				
Judgement receipts	96,619	110,213	85,500	85,500
Professional services	45,325	71,700	52,200	67,100
Reinstatement fees	7,794	15,126	7,100	10,200
Trust account ethics program	4,700	7,640	7,200	6,300
Miscellaneous revenue	19,068	23,771	7,502	24,770
<i>Subtotal Regulatory</i>	<i>173,506</i>	<i>228,450</i>	<i>159,502</i>	<i>193,870</i>
<u>Compliance</u>				
Board of Legal Specializations	39,700	26,630	40,300	40,300
Pro Hac Vice fees	590,615	656,777	648,000	732,000
Reinstatement fees	11,986	10,800	11,200	11,300
MCLE-late fees	508,138	579,254	516,000	516,000
Miscellaneous revenues	20,450	73,300	50,050	61,050
<i>Subtotal Compliance</i>	<i>1,170,889</i>	<i>1,346,761</i>	<i>1,265,550</i>	<i>1,360,650</i>

**State Bar of Arizona
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	2023 Actual	2024 Actual	2025 Budget	2026 Budget
<i><u>Professional Development</u></i>				
Continuing legal education	2,794,341	2,514,975	2,605,669	2,664,087
Convention	535,584	616,457	686,429	606,099
Publications	248,329	257,168	233,651	202,468
Advertising sales	1,138,521	1,123,203	1,115,696	1,059,483
Arizona Attorney magazine	11,008	7,987	14,784	14,784
Sections meetings and conferences	163,160	171,253	198,877	151,550
Contributions and sponsorships	125,362	155,984	117,050	98,450
Membership benefits	95,468	107,245	100,875	100,875
Miscellaneous revenues	122,071	153,325	114,426	102,616
<i>Subtotal Professional Development</i>	<i>5,233,843</i>	<i>5,107,598</i>	<i>5,187,457</i>	<i>5,000,412</i>
<i><u>Access to Justice</u></i>				
Lawyer referral services	0	0	0	0
<i>Subtotal Access To Justice</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Subtotal Program Service Revenue</i>	<i>6,578,238</i>	<i>6,682,808</i>	<i>6,612,509</i>	<i>6,554,932</i>
<i><u>Other Revenue</u></i>				
Rental income	595,237	599,033	637,763	662,577
Other revenue	391,487	397,235	475,317	473,078
TOTAL SUPPORT AND REVENUE	18,823,243	19,184,975	19,348,166	19,613,644

**State Bar of Arizona
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2026 Budget**

	2023 Actual	2024 Actual	2025 Budget	2026 Budget
EXPENSES				
Salaries and wages	8,400,620	8,636,277	8,907,381	9,107,580
Employee benefits	1,455,315	1,548,375	1,662,118	1,762,375
Payroll taxes	625,882	638,296	678,691	712,529
Accounting fees	58,635	88,305	95,570	85,300
Advertising & promotion	44,722	25,865	38,634	37,952
Bad debt	2,997	4,891	0	0
Bank/Credit card fees	355,623	362,256	342,658	422,721
Conferences, conventions and meetings	1,113,564	1,268,585	1,503,029	1,350,082
Contract labor	0	0	11,000	11,000
Contributions	138,638	130,365	154,565	140,000
Depreciation	607,087	646,745	677,454	700,872
Information technology	899,898	1,019,988	1,005,647	1,196,106
Insurance	150,532	156,764	169,449	174,943
Interest expense	0	0	0	0
Legal fees	58,454	33,090	122,836	127,100
Member research tool	80,004	80,004	80,004	80,004
Occupancy	765,761	807,214	868,158	858,835
Office expense	893,226	879,406	984,888	997,289
Office of Presiding Disciplinary Judge	832,199	647,368	819,980	726,036
Professional services	395,221	353,746	401,229	366,003
Publications	61,772	61,288	59,889	48,746
Sponsorship expense	30,890	51,844	47,200	43,750
Training and development	158,933	229,365	231,032	245,015
Travel	62,959	66,127	115,031	97,711
UBIT taxes	54,425	82,282	60,000	68,000
Other expenses	161,667	151,421	231,365	232,770
TOTAL EXPENSES	17,409,025	17,969,868	19,267,808	19,592,719
CHANGE IN NET ASSETS	\$1,414,218	\$1,215,107	\$80,358	\$20,925